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Risk-informed Cost-Benefit Analysis for Evaluating Nuclear Innovations

Technical, Economic, Risk, and Adoption (TERA) Framework



Evaluation of technology innovation projects is often overlooked and oversimplified

According to a 2017 study, 40–90% of innovation projects fail, depending on the nature of the innovation.¹



Measurement Inversion

The economic value of measuring a variable is usually inversely proportional to the measurement attention it typically gets.



¹ Hubbard, Douglas W. How to measure anything: Finding the value of intangibles in business. John Wiley & Sons, 2014.

but are not measured often.



The TERA framework measures facets of the innovation projects and connects them to economic KPIs

- A quantitative method to systematically **identify, evaluate, and prioritize modernization investments** in nuclear power plants to reduce inefficiencies and operational costs.
- TERA provides a structured evaluation methodology of new technologies that:
 - **Maximizes return on investment** by focusing on high-potential projects.
 - Enables risk-informed decision making and ensures smoother implementation of innovative solutions.
 - Streamlines decision-making processes for modernization efforts, leading to faster innovation cycles
 - Enhances operational efficiency by identifying and mitigating potential risks early





The TERA evaluates four key areas of a technology solution





2.

3.

4.

5.

Dynamic TERA process Process identification Identify •Cost - time, frequency, number of employees Opportunity – usability, complexity, repetitiveness Prioritization \bigcirc quad chart Process mining (process mapping/modeling) Screen Risk/error mode identification Sensitivity analysis Focus of this project: Initial process Identification of pain points map finalized Map current process through stakeholder engagement •Technology identification and evaluation Design •Economic performance estimation Risk assessment Turn process map into a quantitative **TERA** model Adoption evaluation and strategy development finalized model Evaluate potential technologies for • Develop solution Develop •Quantify solution performance with pilot studies and user feedback feasibility and performance • Evaluate TERA model Continuous Design Iterate until solution is acceptable reevaluation Alter process model with new iterations of TERA model technology • Follow change management plan Implement Evaluate new process for change in • Evaluate solution performance • Evaluate TERA model R costs or benefits 6. Create development and Continuous monitoring of solution implementation strategy Manage Continuous TERA model evaluations Iterate on solution to improve performance as needed ۲ ۲ ۲



Day 2 - Session 3 - Digital Infrastructure and Modernization Strategy

Wednesday, December 4, 2024 10:00am – 1:00pm (EST)

Time (EST)	Торіс	Speaker - Organization	Lumerra
10:00 - 10:05	Introduction	Jeffrey Joe, INL	Creative thinking. Practical solutions.
10:05 - 10:30	Innovative Approaches to Digital I&C Sustainment	Sean Lawrie, Lumera	
10:30 - 10:55	A Risk and Economics-informed Evaluation of Work Management Automation Technologies	Christianna Howard, Sargent & Lundy	Sargent & Lundy
10:55 - 11:20	Technology Deployment Plan for Emerging Technologies in Nuclear Power Plants	Alex Tylecote, Scott Madden	
11:20 - 11:45	I&C Insights from the Limerick Safety Related Systems Upgrade Project	Scott Schumacher, Constellation	scottmadden MANAGEMENT CONSULTANTS
11:45 - 12:30	General Q&A and Session Wrap Up	Jeffrey Joe, INL	
12:30 - 01:30	Lunch Break		Constellation



Sustaining National Nuclear Assets

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